

Round 7: SWP Regional Project Presentations



### **Governance Structure**





Led by WG Chair, supported by LARC Chair, Deans, Faculty, Career Service Talent, Employers, K-14 TAP

#### **ECONOMIES**

Green Remote Readiness Automated Logistics

(Faculty Innov. Hub per economy w/ employers)

#### WORKGROUP: CAREER PATHWAYS

High School Non Credit/Adult Ed

### WORKGROUP:

STUDENT EMPLOYMENT

#### **WORKGROUP:**

WORK-BASED LEARNING

#### WORKGROUP:

EMPLOYER TRAINING

#### SUPPORT

Employer Engagement Student Panel COE

(solutions to data gaps, centralization, standardization)



### **Thank you Workgroup Chairs & Program Managers!**

### STUDENT EMPLOYMENT & JOB CREATION:

Chair, Dr. Marcia Wilson, LA Trade-Tech Colleges
Program Manager, Randy Morales

### **WORK-BASED LEARNING:**

Chair, Lynell Wiggins, Compton College Program Manager, Ruth Amanual

### **WORKFORCE (EMPLOYER) TRAINING:**

Chair, Marla Uliana, LA Mission College Program Manager, Judy Fox

### **CAREER PATHWAYS:**

Chair, Dr. Armando Rivera-Figueroa, LA City College Program Manager, Randy Morales, Ruth Amanual & Judy Fox



### **Total Allocation Round 7: \$16,584,354**

Total Request Round 7: \$21,948,229 | (\$5,363,875 over allocation)

Cornerstone Projects		
Cornerstone Projects	Allocation	Lead
Non-Credit Career Pathways	\$2,250,000	Mt Sac
Career Pathways Partnership	\$4,280,425	Rio Hondo
Job Placement and Employment Success	\$4,076,675	East LA College
	Total	\$10,607,100

Regional Projects		
Regional Project Proposals	Budget	Lead
Virtual and Executive Administrative Assistant Preparation	\$319,972	PCC
Bridges to Success - Regional Work Based Learning Project	\$400,000	PCC
Industry 4.0 – Manufacturing and Industrial Systems Technicians	3,102,743	Rio Hondo
Biotechnology Lab Equipment Purchase and Retrofitting	\$784,451	SMC
LA Game Design, Gaming Technology, & Esports (LA Game)	\$1,950,000	LACC
Center for a Competitive Workforce (CCW)	\$674,000	Mt. Sac
LA Regional Marketing	1,100,000	Long Beach
Entertainment and LA Creative Economy Project 2.0	1,299,953	Rio Hondo
2022-2023 Faculty Hub	1,710,010	Mt. Sac
	Total	\$11,341,129

# **CORNERSTONE PROJECT: Career Pathways Partnership**

The Career Pathways Partnership Project was created to fund one full time individual (Career Pathways Specialist) at each college to facilitate the development/revision of CTE Career Pathways from HS and Noncredit courses to entry level employment or CTE Bachelor's Degree Programs. They work in concert with the K12 Pathway Coordinators to develop this alignment utilizing LMI data, articulation agreements and www.lacareerpathwayspartnership.com. offering dual enrollment courses.

Project Lead - Rio Hondo College (Dr. Lyla Eddington & Mike Slavich, CTE Dean) All 19 colleges

**Colleges Involved** 

\$4,280,425 Additional Funding needed for: COLA for Career Pathway Specialists and Project Lead Student support strategies for underperforming students 4 -K 12 Pathway Coordinators Digital Articulation Approval Process to include a student Credit by Exam Process 5-7 new CTE Bachelor's Degree Programs.

**Budget Ask** 

Increase K14 Career Pathways by 10% utilizing articulation agreements and dual enrollment strategies, incorporating Work Based • Learning strategies along the entire Career Pathway. Recruit & retain underperforming HS students by working with HS Counselors and initiating student support strategies to improve **Outcomes & Activities** success by 10%.

Increase enrollment in the new CTE Bachelor's Degree Programs.

**CPP Implementation Summary 2022** 

**How Project Impacts Metrics** 

Develop 5-7 new CTE Bachelor's Degree Programs including developing a Plan of Action for Bachelor's Degree in Nursing. LA Co CTE Bachelor's Degree Programs Increase in the number of underperforming HS students obtaining college credit. Increase number of students who receive credit for articulated courses due to a better data collection system Increase number of career pathway completers

**Project Overview** 

**Colleges Involved** 

**Budget Ask** 

**Outcomes & Activities** 

**How Project Impacts Metrics** 

**Supplemental Information** 

All 19 LA Colleges - Mt. SAC Lead College

1. Develop noncredit CTE programs and

2. Develop noncredit apprenticeship model.

3. Plan and implement regional professional

Noncredit Career Pathways SWP Project Website

Number of Programs Developed by Sector

• Completion - increased number of student who earn certificates

effectively market them to students.

development events for faculty and

\$2,250,000

administrators.

prep)

**CORNERSTONE PROJECT: Noncredit Career Pathways** Since 2017, the Noncredit Career Pathways project has supported the development of noncredit programs in high demand

career fields that prepare students for college and work. Overall goals of this project are as follows:

Develop free, noncredit, short-term, competency-based training and career pathways programs

education, competency-based education, apprenticeships, and noncredit work experience

prior learning.

• Progress - increases noncredit milestone metric (number of students who complete 48hrs in noncredit CTE or workforce

• Enrollment - increases number of new courses developed and offered, which increases FTES

Support regional economic recovery and growth by providing essential training to underrepresented populations Organize professional development for region to ensure the expansion of noncredit CTE programs including distance

result in a 3-5% increase in enrollment.

Each college will develop at least one new noncredit CTE certificate, which will

Toolkits, curriculum, and partnerships will be developed and shared across all

articulations, CBE, behavioral design principles for outreach, DEI, and credit for

partner colleges. Apprenticeships will be implemented at at least 2 colleges.

At least 5 events will be held on topics including: DE, mirrored courses,

**Professional Development Events** 

Metrics/Outcomes Charts

**Success Stories** 

### **CORNERSTONE PROJECT: Job Placement and Employment Success Project** This project was developed to address the call to action for more and better CTE. For the past several years, the region has been highly focused on the "more" but

Strengthening colleges' internal and external partnerships to coordinate job placement strategies, avoiding duplication of efforts.

This is the primary Strong Workforce Metric addressed by this project. We believe that this is one of the most vital SW metrics, since it is the one that most

directly impacts students, their families and our communities. While not directly measurable during the program period, this project will ultimately have an

includes leveraging the strategies led by the LARC Director of Employer and Business Engagement.

Increase the number of students placed in jobs closely aligned with their field of study

Intentional collaboration with other regional projects, particularly those that are sector-based and those with related employment outcomes; this

**Project Overview** 

**Colleges Involved** 

**Budget Ask** 

**Outcomes & Activities** 

**How Project Impacts** 

Metrics

has been somewhat inefficient at addressing the "better" as it relates to getting students employed and improving their earnings. Colleges are challenged with capitalizing on the regional efforts to connect with employers, engage businesses and intermediaries, and coordinate the employment services embedded in many of the regional projects since most do not have the staff to coordinate these employment efforts and provide the direct services needed to maximize the impact on students. If we want to increase the social mobility of our students, we must invest in a sustainable regional infrastructure with campus-based service

delivery to support the job placement and tracking of our students in real time.

Lead College: East LA College

18 of the 19 LA Colleges are participating; Glendale College opted out of participating.

\$4,076,675

The requested budget is less than was requested the previous year. However, for some colleges the budgets increased slightly to include the following: 1. Increase of 2% - 6% for COLA increases for our salaried Job Placement Specialists 2. Funds to hire additional staff for large colleges to assist the Job Placement specialist, including part-time hourly assistance (student workers, unclassified hourly, hourly career counselors, etc.) 3. Funds for a campus-wide job seeking platform (Handshake, Job Speaker, College Central Network, etc.)

impact on Wage gain and Living Wage attainment.

4. Funds needed to host specialized hiring events.

The goals include:

with job placement assistance services; the aspirational goal is that 90% of them will get jobs closely related to their field of study.

The goals of the Regional Job Placement and Employment Success Project are aligned with the purpose and desired outcomes of the Strong Workforce legislation. Connecting students to jobs in their field of study, specifically in the LA Regional priority and emerging sectors; the project will provide 10,000 students

# **Project Overview**

### LA Game Design, Gaming Technology, & Esports (LA Game) The LA Game Design, Gaming Technology, and Esports (LA Game) project will have three main components: (1) curriculum development, (2) establishment of a regional advisory board, and (3) development of a regional esports center. All three strategies will include regional work-based learning practices to outreach and engage students.

-Foundational regional curriculum development for COA and AA; 1-to-1 articulation to 4-yr (UC, CSU and private), and LAUSD.

-Professional expert consultant for all colleges helping in development of curriculum, facilities (training labs), and events.

4. El Camino College

7. LA Harbor College

10. LA Southwest College

13. Rio Hondo College

3. East Los Angeles College

12. Mt. San Antonio College

15. West Los Angeles College

-Work-based learning activities open for all region (speakers, special events, field trips, etc) -Students will compete for jobs within the new emerging economy of "gaming and eSports."

Workforce - preparing the LA students for the high-demand emerging economy of "gaming and eSports."

6. Long Beach College

9. LA Pierce College

**Colleges Involved** 

**Budget Ask** 

**Outcomes & Activities** 

**How Project Impacts Metrics** 

This is an emerging economy that is envision to impact all VSF goals and SWP metrics.

1. Los Angeles City College - Lead College

-Formation of string regional advisory board.

2. Compton College

5. Glendale College

\$1,950,000.00

8. LA Mission College

11. LA Trade Technical College

14. Santa Monica College

Completion - by curriculum development of a new emerging high demand program. Transfer - by establishing 1-ti-1 articulation with both public and private universities. Unit accumulation- by having clear pathways to jobs and transfer universities. Alos, with the development of LAUSD articulation, it will impact equity and time of completion.

-Development of specialized training esports rooms (computer labs).

-Creation of eSports center accessible to all colleges in the region.



# **Center for a Competitive Workforce (CCW)**

Three educational supply and labor market demand reports in high growth industries per year

career program area, increasing the portion of students working in a job closely related to their field of study.

Opportunities in Global Commerce – Middle Skill Jobs at LA Basin Air and Sea Ports:

Middle-Skill Occupations through the lens of Race and Ethnicity in the Los Angeles Basin:

All other previous CCW reports: https://competitiveworkforce.la/labor-market-reports/

Accompanying release webinar for each report, bringing employers and community colleges together

CCW's focus on middle-skill career pathways within LA County's high-growth industries will illuminate occupations related to each

Essential Workers in Critical Infrastructure Industries at the time of COVID: https://competitiveworkforce.la/essential/

Project Overview	

**Colleges Involved** 

**Budget Ask** 

**Outcomes & Activities** 

**How Project Impacts Metrics** 

**Supplemental Information** 

This iteration of the Center for a Competitive Workforce (CCW) will focus solely on providing data-driven intelligence and labor market research on middle-skill occupations and related supply and demand of labor in L.A. County. The Los Angeles Center of Excellence for Labor Market Research will partner with a regional economic development research team to conduct labor market supply and demand research into three high-growth industries per year to identify middle-skill job opportunities for our students

\$337k per year = \$674k total

**Engagement & Release Webinars** 

https://competitiveworkforce.la/ports/

https://competitiveworkforce.la/race-and-ethnicity/

**Research & Reports** 

Reports will benefit all LA19 and highlight colleges with relevant programs.

that pay above a living wage.

Lead: Mt. SAC

\$1,710,010

Santa Monica, West LA

Activities and deliverables:

developed

of focus

connect them with training for high demand, family sustaining wage jobs.

be infused into multiple existing programs

curriculum to scale across colleges, create regional workforce alliances, and focus on reaching historically underserved populations to

Citrus, East LA, El Camino, Glendale, Long Beach City, LA City, LA Mission, LA Pierce, LA Southwest, LA Trade-Tech, LA Vallev. Pasadena.

Assess Existing CTE Programs within the 15 Partner Colleges and Beyond–Best-practice models will be identified and shared Conduct research with employer partners hiring managers to identify English, Math, technical, and soft skills desired, and how these skills manifest themselves behaviorally on the job - Information gathered from research will be incorporated into each model

Develop cross-disciplinary convenings/Learning Labs to educate, create buy in, and build innovative new programs - A minimum of

Incorporate Work-based learning built as electives within curriculum - At least two new WBL courses will be created and WBL will

Focus on reaching historically underserved populations and communities of color, women, and other groups facing labor market barriers - All products from this project will be developed with the needs of historically underserved populations as the central area

Create curriculum models within the 2 CAN areas - There will be a minimum of eight (total) curriculum models created

8 new community college programs will be created, and many other existing programs will be augmented

The work of both CANs will increase enrollment and student completion rates for the colleges:

Completion Targets, 4 Industry Sectors in LA County: 2022-2023-2,406; 2023-2024; 2,826

2022-2023 Faculty Hub The 2022-2023 Faculty Hub project will focus on two CAN areas: Cross Discipline Contextualization of English and Math in CTE Pathways and Environmental Technologies Addressing Climate Change. Each CANs will address disciplines within four industry sectors: Advanced

Transportation, Advanced Manufacturing, Energy, Construction, & Utilities, and Agriculture, Water, and Environmental Technologies. The **Project Overview** goal of the two CANs is to bring together faculty from 15 LA colleges to Identify and assess best-in-class teaching models, create common

**Colleges Involved** 

**Budget Ask** 

**Outcomes & Activities** 

**How Project Impacts Metrics** 



West LA College, Citrus College

region

workshop sessions.

**Entertainment and LA Creative Economy 2.0** Continuation of the Entertainment Creative Economy project that is working with businesses and industry to create new certificates and degrees that will lead them into high demand and living wages in the Entertainment Industry. We are currently working with CVL

**Project Overview** students in the industry.

**Colleges Involved** 

**Budget Ask** 

**Outcomes & Activities** 

**How Project Impacts Metrics** 

**Supplemental Information** 

Economics who is an economic and research and planning firm who is helping us navigate through the challenges we may encounter in the industry and connect us to key players that can guide the types of skills that need to be developed for successful placement of

Project impacts metrics under Workforce to help median annual earnings for SWP for existing students.

2022 Otis College Report on Creative Economy: https://www.otis.edu/creative-economy/2022

Address equity gaps within the industry sector and increase number of underrepresented student groups.

Completion of certificates and degrees within the Entertainment industry.

13 Colleges: (Lead) Rio Hondo College, East LA College, El Camino College, LA City College, LA Harbor College, LA Mission

College, LA Pierce College, LA Southwest College, LA Trade Tech College, LA Valley College, Long Beach City College,

Total Budget Request: \$1,299,953 •Continue nurturing & strengthening industry partnerships- Guidance of CVL Economics •Professional Development- Training for staff that supports curriculum to prepare students for job placement in the industry. •Create career pathways in the industry- partnerships with employers and local entertainment unions to share model with the LA •Increasing Quality of existing programs- By implementing career readiness and job placement recommended by industry •Develop Fellowship in collaboration with industry- Student projects that showcase work to industry that includes training and •Platform for all Entertainment Programs in LA Region- Develop website or page that will include all existing certificates, partnerships and resources that students and partners can connect with.



### **Los Angeles Regional Marketing** The Los Angeles Regional Marketing Round 7 proposal, is a completely new effort charged with transforming regional marketing

Media Plan: Comprehensive Media Plan Highlighting Program Areas to Drive Awareness/ Enrollment

The regional marketing campaign has addressed the need to create a centralized point of reference (website) and contact (call center) to capture prospective learners once their interest was piqued. The competitive analysis report revealed that to "capture and convert" a prospective buyer of education into a student, there needs to be a precise pathway, in real-time to next steps that

Media Placement, Tracking, Testing and Optimization: Bi-Weekly Reports and Quarterly Reports

**Project Overview** 

for the 19 Los Angeles community colleges. The key differentiator of this project is that it's messaging, and social media campaign strategies shall reflect programs that are in high demand such that the LA19 will see an increase in enrollment in those disciplines to meet occupational needs and employment gaps. In addition, the project will focus on building on the foundation of the LARC brand, and the critical data points, assets (creative content), processes, and relationships that have been built to streamline the process for each local campus to benefit from these investments and outcomes.

A/B Testing and Creative Optimization: Microsite Testing

See Attached Chart on Awareness, Leads, Optimization and Growth

Project Co-Leads: Long Beach City College and LARC **Colleges Involved** The LA 19 Community Colleges:

**Budget Ask** 

**Outcomes & Activities** 

**How Project Impacts Metrics** 

**Supplemental Information** 

Total Requested Budget = \$1,100,000.00 Which includes: Media Project Management Leads Management Marketing Strategy: Comprehensive Marketing Plan Aligned to College's Desired Enrollments.

addresses their pain and/or passion-points.

Equity: CTE Students

### TOTAL CAMPAIGN RESULTS TO-DATE



144M+ 12.8M+
Ad Impressions Video Views

1.4M+ 957K
Ad Clicks Website Visits

3K+ Social Media Followers 76% New Interest



22,163
Requests For Information

10,805 Contacted Leads

> 4,520 Transfers to CCLA



\$115 Cost-Per-Lead

48% Contact Rate

Ongoing
Performance
Tracking +
Enhancements



2,381+ Enrollments (Fall 2019 – Spring 2022)

10%+ Lead to Enroll Rate



Lead: Santa Monica College

Compton College, Los Angeles Southwest College

transfer to Biotech Bachelor's degree offered at two CCCs.

# **Biotechnology Lab Equipment Purchase and Retrofitting**

facilities into state-of-the-art cell culture teaching laboratories to accommodate over 400 students with guided pathway and prepared them for middle-skill, industry-ready certificates and credentials for good-paying jobs and careers. 2) expanding access and narrowing the equity gaps of historically marginalized students and upskilling working adults from South Central LA to enter the rapidly growing Biotech industry. This will be in keeping with the number of students receiving certificates per year in LA CCs.

Activities: The activities include: 1. Remodeling or retrofitting of industry-ready biotech/cell culture labs in two colleges. 2. Lab equipment purchase. 3. Outreach activities. 4. Student support services (tutoring, technology, etc.) 5. Faculty professional development and implementation of Universal Design for Learning (UDL) best practices. 6.

Outcomes: The project will 1) prepare over 400 students among three colleges with a completion goal of 75% for the bioeconomy jobs of the future, 2) expand access and narrowing the equity gap of historically marginalized students and working adults in the Biotech industry. 3) help 200 students meet their work-based learning, job

•The project will increase the number of students from the three colleges who acquire specific industry-credentialed skills, stackable Biotech certificates, A.S. degrees, and

•The project will increase the number and % of historically underrepresented students including students with disabilities employed in biotech industry.

White House Unveils Strategy To Grow Trillion Dollar U.S. Bioeconomy. September 2022. White House Unveils Strategy To Grow Trillion Dollar U.S. Bioeconomy.

High school biotechnology career awareness/exploration workshops and noncredit special credentialed courses.

placement, or transfer goals. 4) incorporate cutting-edge pedagogical strategies (e.g., UDL) in the curriculum,

•The project will decrease the average number of units accumulated by the three partner colleges earning A.S. degrees.

Project established biotech companies. Overview

\$784,451

(forbes.com)

Colleges

Involved

**Budget Ask** 

Outcomes & Activities

**How Project** 

**Impacts** 

Metrics

Supplemental Information

•The three colleges in this Consortium share one common vision in their equity, diversity, and inclusion-centered bioscience technician education programs. The goal is to fundamentally shift and transform the current employment pattern in the biotech industry. •The project leads of the three colleges have worked collaboratively and are in various early stages of partnering with the world's leading innovative cancer cell therapy company Kite Pharma with two R & D and manufacturing facilities in the LA area which has become a hub of emerging pioneering cell and gene therapy startups and •With initial SWP support, the three colleges have secured or are seeking additional national/private funding to build capacity. This project aims at 1) retrofitting existing



## Bridges to Success - Regional Work-Based Learning Project

economic development agencies, particularly LAEDC and Unite LA.

career pathways and student employment/job creation.

Objective: Improve career readiness and job placement,

colleges.

All 19 colleges in LA involved.

iobs

partners.

**LAEDC Employer Partners** 

their field of study.

Lead: PCC

\$400k

LAEDC Unite LA career engagement.

barriers to opportunities.

The Bridges to Success - Work-Based Learning Regional Project aims to increase WBL offerings by leveraging leading Los Angeles

Support the pathways identified in the SWP regional projects and, in turn, complement and bridge the workgroups, particularly in

The Bridges to Success - Work-based learning project will facilitate activities across the WBL continuum, from career exploration to

Activities: Some activities include but are not limited to Regional advisories, Guest speakers, Information Fairs, Field Trips, Internships. Outcomes: The project will 1) expose approximately 260 students per college to at least one WBL activity 2) career exposure and

narrowing equity gaps to underrepresented students at LA colleges 3) reactive to the labor needs of the community in high demand

Workforce: Participating in WBL during course of study will increase the percent of exiting students who report being employed in

WBL will better help students contextualize learning in their field of study from exposure to subject matter experts and industry

WBL project also aims to close equity gaps by ensuring career exposure is available to underrepresented students who often face

LAEDC and Unite LA will intentionally increase work-based learning and employer offerings with our regional cornerstone and regional projects. In essence, this project aims to strengthen, not duplicate, other regional initiatives to benefit LA's 19 community

Project Overview	

**Colleges Involved** 

**Budget Ask** 

**Outcomes & Activities** 

**How Project Impacts Metrics** 

**Supplemental Information** 



# Virtual and Executive Administrative Assistant Preparation

	increase by an addition 9,600 opportunities being provided
Project Overview	Goals of this project are to pro common course that introduc Administrative Assistants, and path.

\$319,972K

Curriculum Work

Career preparation for students

In the greater Los Angeles region there are currently over 96,000 jobs for administrative assistants within our region and through 2028 this number is anticipated to ). With the advancement of the Technology, the role of administrative office professionals has begun to change with increasing number of virtually rather in a location-based office setting. rovide at least 600 students an introduction and career opportunities in this sector through work-based learning opportunities, creation of a ces the New World of Work and addresses common skills required for individuals looking to pursue careers as Virtual Assistants or Executive d finally working with industry to host a regional employment fair and career awareness day for LARC college students interested in this career

Sustainability of the proposed project will be achieved through creation of a common curricular product (new regionally created course) that may be adopted and adapted for use for by all LARC colleges, additionally by continuing to host regional work-based learning activities with representation from industry partners in this sector. Colleges Lead: Pasadena City College

Involved **Budget Ask**  LA Mission College, Santa Monica College, West LA College, Compton College, Pasadena City College, LA Southwest College

**How Project** 

**Impacts Metrics** 

Regional Work-Based Learning Events Employment Fair and Career Day in support of Virtual and Executive Administrative Assistants Creation of common introductory course to address the "New World of Work" and introduce students to the skills and technologies commonly required for Outcomes & virtual employment opportunities. **Activities** 

Provide work-based learning opportunities to 400-600 students over the funding period while creating sustainable infrastructure to ensure the project activities continue beyond the immediate funding period. Objective: Improve career readiness and job placement, and provide WBL opportunities for students. Activities: Some activities include but are not limited to Regional advisories, Guest speakers, Information Fairs, and Work-based learning opportunities. Outcomes: The project will 1) expose approximately 600 students to at least one WBL activity 2) career exposure and narrowing equity gaps to underrepresented students at participating LA colleges in an in-demand career field that has a career pathway that leads from a life-sustaining wage to a family sustaining wage. Expands and supports work-based learning opportunities for students Creation of foundational curriculum that can be shared and adopted across the region



# **Industry 4.0 – Manufacturing and Industrial Systems Technicians**

12 Colleges: Cerritos, ELAC, Glendale, LA Pierce, LA Southwest, LA Trade Tech, LA Valley, Long Beach, Mt. San Antonio, Pasadena, Rio

Increased employment rates; Revenue and reputation enhancing campus benefits.

Increase Advanced Manufacturing Enrollments 2020-21 6,800 / 2024-25-9,000 +32%

Students earning 9 or more units 2020-21 20% / 2024-25 30% +50%

Increase Chancellor's Office Recognized Completers, Credentials -2020-21 608 / 2024-25 750 +23%

**Project Overview** 

**Colleges Involved** 

**Budget Ask** 

**Outcomes & Activities** 

**How Project Impacts Metrics** 

Los Angeles Basin, the largest manufacturing center in the United States. The manufacturing and related industry sectors are undergoing a major workforce transformation, transitioning to more specialized and multifunctional "high-tech" skills. We are under-supplying the region's advanced manufacturing talent needs by 20,000 unfilled positions each year, exposing an opportunity for great impact. A coordinated response addressing the skills gaps and aligning programs to industry-valued and recognized stackable and

transportable credentials.

LA Region - Advanced Manufacturing

Activities: Faculty Professional Development, Engaged Industry Advisory, Curriculum updating, Certifications and "Community of Practice", Collaborate by leveraging LARC Resources, Intermediaries, and SWP Cornerstone and related regional projects.

\$3,102,743

Outcomes: Curriculum and training outcomes informed by industry-valued credentials; Fulfillment of transformational skill and talent gaps through additional education and training; Position LACCs as "Provider of Choice" among employers for new talent pipelines and and an upskilled workforce; Facilitate income and career advancement along high-demand/high-wage career paths;

Hondo, and West LA.