	Compilation: Staff (3 Responses)		Expectations and/or Objectives				
			Exceeds	Meets	Did not meet	Do not know	
		Issues					
I	nstit	utional Performance					
	1	Institution is making progress toward its goals.	1	2			
		Comments:					
	2	Institution is meeting the legal, prudent, and ethical standards established as policy.	1	2			
		Comments:					
R	Relati	onship with the Governing Board					
	1	Provides adequate information on College operations and programs.	2	1			
		Comments:					
	2	Provides accurate and complete information on College operations and programs.	1	2			
		Comments:					
	3	Offers professional advice to the Board on items requiring Board action with recommendations based upon thorough study and analysis and sound educational principles.	1	2			
		Comments:					
	4	Carries out Board policies in a conscientious manner.	1	2			
		Comments:					
	5	Seeks and accepts constructive criticism of his work.		2	1		
		Comments:					

6	Supports Board policy and actions to the public and staff.		3	
	Comments:			
7	Communicates with the President of the Board and other members of the Board quickly and in a proper forum.	1	2	
	Comments:			
8	Accurately represents the position of the Board in public statements.		3	
	Comments:			
9	Communicates directly with Board members to resolve	1	2	
	any differences of opinion.  Comments:			
	Comments.			
10	Fosters Board teamwork and common purpose.	1	1	1
	Comments:			
State	, Public, and Community Relations			
1	Ensures that College programs responsibly meet changing social and economic needs in the community.		3	
	Comments:			
2	Communicates the state of the College to community groups/individuals, state agencies, and state offices in an honest and positive manner.	1	2	
	Comments:			
3	Encourages community involvement in and contribution to College activities.	1	2	
	Comments:			
	Works to dayslan good relations with the name and to and			
4	Works to develop good relations with the news media and other public relations vehicles within the community.	1	2	
	Comments:			
5	Works offsetively with local muhic and mivete acception	1	1	1
5	Works effectively with local public and private agencies.  Comments:	1	1	1
	Comments.			
	Represents needs of the College to appropriate federal and			
6	State-level agencies.	1	2	
	Comments:			

7	Encourages involvement from and respects all constituencies, and gives issues a fair consideration.		2	1	
	Comments:				
	• I would say about 75% of the time.				
	Encourages and assists colleagues with the community				
8	and College system.	1	2		
	Comments:				
9	Exemplifies the values of the College in his personal and		3		
	professional lives.		3		
	Comments:				
	To informed about decidence to a decidence of				
10	Is informed about developments in education and, particularly, community colleges.	2	1		
	Comments:				
Fac	ulty, Staff, and Administrative Relations				
Tac	•				
1	Develops and executes sound personnel procedures and practices.		3		
	Comments:				
	Encourages good staff morale and loyalty to the		_		
2	organization.		3		
	Comments:				
3	Treats all personnel fairly, without favoritism or		2	1	
	discrimination.			1	
	<ul><li>Comments:</li><li>I would say about 90% of the time.</li></ul>				
	• 1 would say about 90% of the time.				
	Delegates authority to staff members appropriate to the				
4	position each holds.		3		
	Comments:				
_	Encourages participation of appropriate staff members				
5	and groups in planning, procedures, and policy interpretation.	1	2		
	Comments:				
	Exercises good judgment in dealing with sensitive issues			_	
6	between people and groups.		2	1	
	Comments:				
7	Gives recognition due to staff, faculty, and administrative	3			
	accomplishments.  Comments:				
	Comments.				

		1			1
8	Provides leadership in implementing an evaluation process for members of the College team.		2	1	
	Comments:				
	Evaluations are not consistent and used incorrectly.				
	More upper management training should be implemented.				
	Provides leadership in developing a recruiting and hiring				
9	process which results in employing highly qualified	1	1	1	
	personnel who meet the needs of the students.	1	1	1	
	Comments:				
	• I would say about 95% of the time.				
	Current HR leadership is failing at the hiring process.				
10	Provides leadership for the professional development of		2	1	
	College staff.				
	Comments: • Professional Development lacked leadership. Looking				
	forward to what is on the horizon.				
11	Represents the interests of the District fairly and		2		
11	forthrightly in collective bargaining.		3		
	Comments:				
	• I would say about 90% of the time.				
	• The last four months have been bumpy and haven't gone well for 262.				
Insti	tutional Leadership				
	Possesses a vision, assists the Board in establishing goals				
1	for the District, and provides leadership for others to	1	2		
	progress toward the vision and goals.				
	Comments:				
	Solicits and fosters support for ideas and change within				
2	Solicits and fosters support for ideas and change within the District.	1	1	1	
	Comments:				
	Communicates well the state of the College and specific		1		
3	positions of the District with faculty, staff, and students.	2	1		
	Comments:				
	President's emails are very informational and well written.				
4	Promotes esprit de corps and group identity within the	1	2		
$\vdash$	campus community.				
	Comments:				

5	Willingly discusses the rationale of leadership's actions and decisions.		2	1	
	Comments:				
6	Maintains and supports the value of excellence and quality within the institution.	2	1		
	Comments:				
7	Understands state trends and decisions and keeps others informed of their impact on the College.	2	1		
	Comments:				
8	Understands and keeps informed about cogent aspects of College programs.	2	1		
	Comments:				
9	Encourages and promotes long-term planning consistent with institutional needs.	2	1		
	Comments:				
	We had a second as within the Callest to a history				
10	Works to empower those within the College to achieve goals and objectives and develop their potential and supports them in their efforts to accomplish agreed-upon changes.		3		
	Comments:				
11	Promotes curricular changes in response to student and community needs and interests.	1	2		
	Comments:				
12	Identifies and analyzes problems and issues confronting the institution and recommends and implements appropriate changes and directions.	1	2		
	Comments:				
13	Provides for involvement of students in decision-making with affects them.	1	2		
	Comments:				
Pers	onal Qualities				
1	Is well organized and efficient in accomplishment of objectives.	3			
	Comments:				

2	Is willing to re-evaluate and re-make decisions, if necessary.		3	
	Comments:			
3	Promotes participation and exhibits respect for all groups in the decision-making process.		3	
	Comments:			
4	Encourages the development of ideas and open communication within the College community, including students.	3		
	<ul> <li>Comments:</li> <li>Like the student lunch meetings. What a wonderful opportunity to hear from the students.</li> </ul>			
5	Maintains high standards of ethics, honesty, and integrity in all personal and professional matters.		3	
	Comments:			
6	Maintains his professional development.	1	2	
	Comments:			
	Demonstrates assumed all sites in smith and all all			
7	Demonstrates accuracy and clarity in written and verbal modes.	2	1	
	Comments:			
8	Shows sensitivity to those affected by decisions.		3	
	Comments:			
9	Makes sound, logical decisions, even under stress.		3	
	Comments:			
Bud	getary and Fiscal Management			
1	Provides sound fiscal management including the ability to address budgetary matters in a way that achieves more efficient and effective use of resources.	1	2	
	Comments:			
2	Develops and supports appropriate strategies for attracting funds to the institution.	2	1	
	Comments:			
3	Comprehends and evaluates fiscal and budgetary matters and provides concise analyses of financial standing.	1	2	
	Comments:			

4	Possesses good understanding of the institution's financial needs and communicates them clearly.	1	2	
	Comments:			
5	Promotes greater College-wide understanding of finance as it affects the institution.	1	2	
	Comments:			
6	Relates the budget priorities to the College Mission, Goals, and long-range planning.	1	2	
	Comments:			

#### **Personal Qualities**

- 1 What accomplishments are especially noteworthy?
  - Communication, Goal Setting, Institution Knowledge, and Current State Education issues awareness.
  - Education Access, College Representation, Problem Solving.
  - Overseeing the 1.57% COLA and one-time 1% salary and \$1,500 health insurance premium benefits for employees.
  - Starting the Employee Wellness Program.
  - Providing weekly Cabinet and Board Reports.
- What specific tasks or programs need to be addressed in the next 12 months?
  - Improve training access for all staff.
  - Increasing effectiveness of our Human Resources operations.
  - Expanding and enhancing professional development.
  - Sustaining and enhancing the Employee Wellness initiative.
  - Implementing the Emergency Preparedness Plan.