



Saturday, March 12, 2022
Special Meeting of the Board of Trustees

Board Study Session

**Hilmer Lodge Stadium
 Heritage Hall (Building 744)
 Mt. San Antonio College**

8:00 a.m. - Open and Adjourn to Closed Session

9:00 a.m. - Public Session

From time-to-time, writings that are public records which are related to open session items on an agenda for a regular meeting may be distributed to the Trustees after the posting of the agenda. Whenever this occurs, such writings will be available for public inspection in the Office of the President, located in Founders Hall, between the hours of 7:30 a.m. and 4:30 p.m.

The Board reserves the right to modify the order of business in the manner it deems appropriate.

1. OPENING ITEMS

Subject	1.01 Call to Order
Meeting	Mar 12, 2022 - Special Meeting of the Board of Trustees
Category	1. OPENING ITEMS
Type	

2. PUBLIC SESSION

Subject	2.01 Flag Salute
Meeting	Mar 12, 2022 - Special Meeting of the Board of Trustees
Category	2. PUBLIC SESSION
Type	Procedural

3. PUBLIC COMMUNICATION

Subject	3.01 Public Communication
Meeting	Mar 12, 2022 - Special Meeting of the Board of Trustees
Category	3. PUBLIC COMMUNICATION
Type	Procedural

At this time, the Board of Trustees will listen to communication from the public on matters that are not on the agenda or on other matters of interest to the public that are within the subject matter jurisdiction of the Board. Under provisions of the Brown Act, the Board is prohibited from discussing or taking action on oral requests that are not part of the agenda. Comments are limited to no more than three minutes per person.

4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Subject **4.01 OPEB Actuarial Report (9:00 a.m.)**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Type Discussion

Presenter: Morris Rodrigue and Geoff Kischuk

File Attachments

[ATTACHMENT-OPEB Actuarial Report.pdf \(622 KB\)](#)

[ATTACHMENT-Actuarial Report-Mt SAC Retiree Health Liabilities-GASB 74-75.pdf \(852 KB\)](#)

[ATTACHMENT-Actuarial Report-Mt SAC Auxiliary Retiree Health Liabilities-GASB 74-75.pdf \(831 KB\)](#)

Subject **4.02 Budget Challenges and Opportunities (9:30 a.m.)**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Type Discussion

Presenter: Morris Rodrigue, Kelly Fowler, and Madelyn Arballo

File Attachments

[ATTACHMENT-Budget Challenges-SCFF Revenue Scenario.pdf \(398 KB\)](#)

[ATTACHMENT-Opportunities - Dual Enrollment.pdf \(649 KB\)](#)

[ATTACHMENT-Noncredit Enrollment and Growth.pdf \(811 KB\)](#)

Subject **4.03 BREAK (11:00 a.m.)**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Type Procedural

Subject **4.04 Return and Recovery (11:15 a.m.)**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Type Discussion

Presenter: Kelly Fowler, Audrey Yamagata-Noji, and Madelyn Arballo

File Attachments

[ATTACHMENT-Return and Recovery-Instruction.pdf \(309 KB\)](#)[ATTACHMENT-Return and Recovery-Student Services.pdf \(1,779 KB\)](#)[ATTACHMENT-Return and Recovery-SCE.pdf \(962 KB\)](#)[ATTACHMENT-Return and Recovery-Marketing.pdf \(550 KB\)](#)**Subject** **4.05 LUNCH (12:15 p.m.)**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Type Procedural

Subject **4.06 Measure GO Expanded Quarterly Update (1:15 p.m.)**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Type Discussion

Presenter: Gary Nellesen

File Attachments

[ATTACHMENT-Measure GO Quarterly Report.pdf \(1,202 KB\)](#)**Subject** **4.07 Accreditation Training (2:15 p.m.)**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Type Discussion

Presenter: Kelly Fowler, Barbara Mezaki, and Allie Frickert

File Attachments

[ATTACHMENT-Accreditation Training.pdf \(1,411 KB\)](#)

Subject **4.08 BREAK (3:15 p.m.)**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Type Procedural

Subject **4.09 Board Self-Evaluation and Priority Setting for 2022-23 (3:30 p.m.)**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 4. DISCUSSION ITEMS (Note: Below are estimated presentation times. The schedule will allow for discussion and breaks)

Type

File Attachments

[BOT Self-Evaluation Document - 2022 - COMPILATION.pdf \(132 KB\)](#)

[ATTACHMENT-Board Goals - 2022 - DRAFT.pdf \(121 KB\)](#)

5. CLOSING ITEMS

Subject **5.01 Adjournment**

Meeting Mar 12, 2022 - Special Meeting of the Board of Trustees

Category 5. CLOSING ITEMS

Type Procedural

BOARD STUDY Session

SCFF Funding Implications

3-12-2022

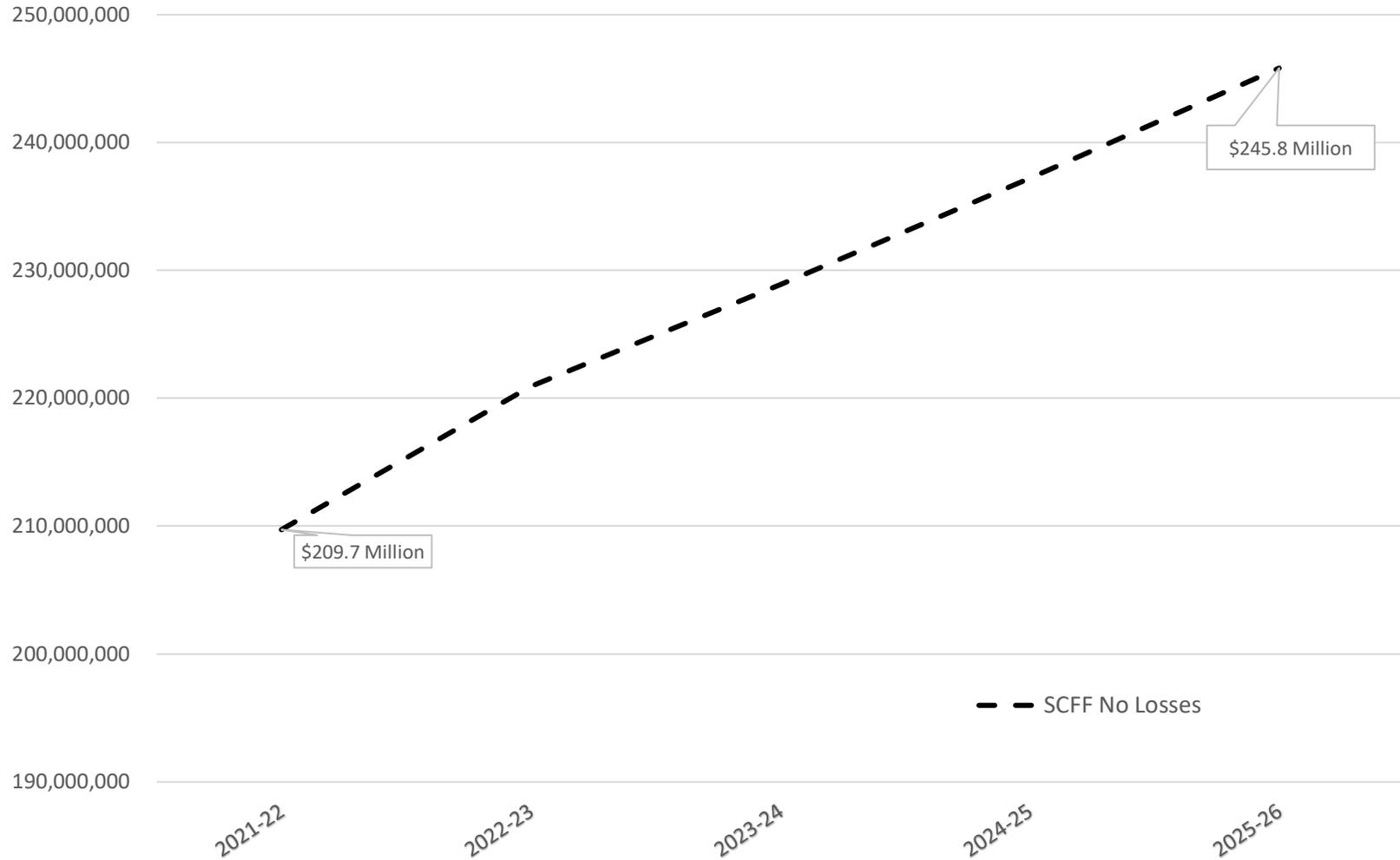
Key times that will inform decision making

- 2021-22 P-1 (February 2022)
- 2021-22 P-2 (June 2022)
- 2022-23 Approved State Budget (June 2022)
- Fall 2022 Fall Enrollment Trends
- 2022-23 P-1 (February 2023)
- 2022-23 P-2 (June 2023)

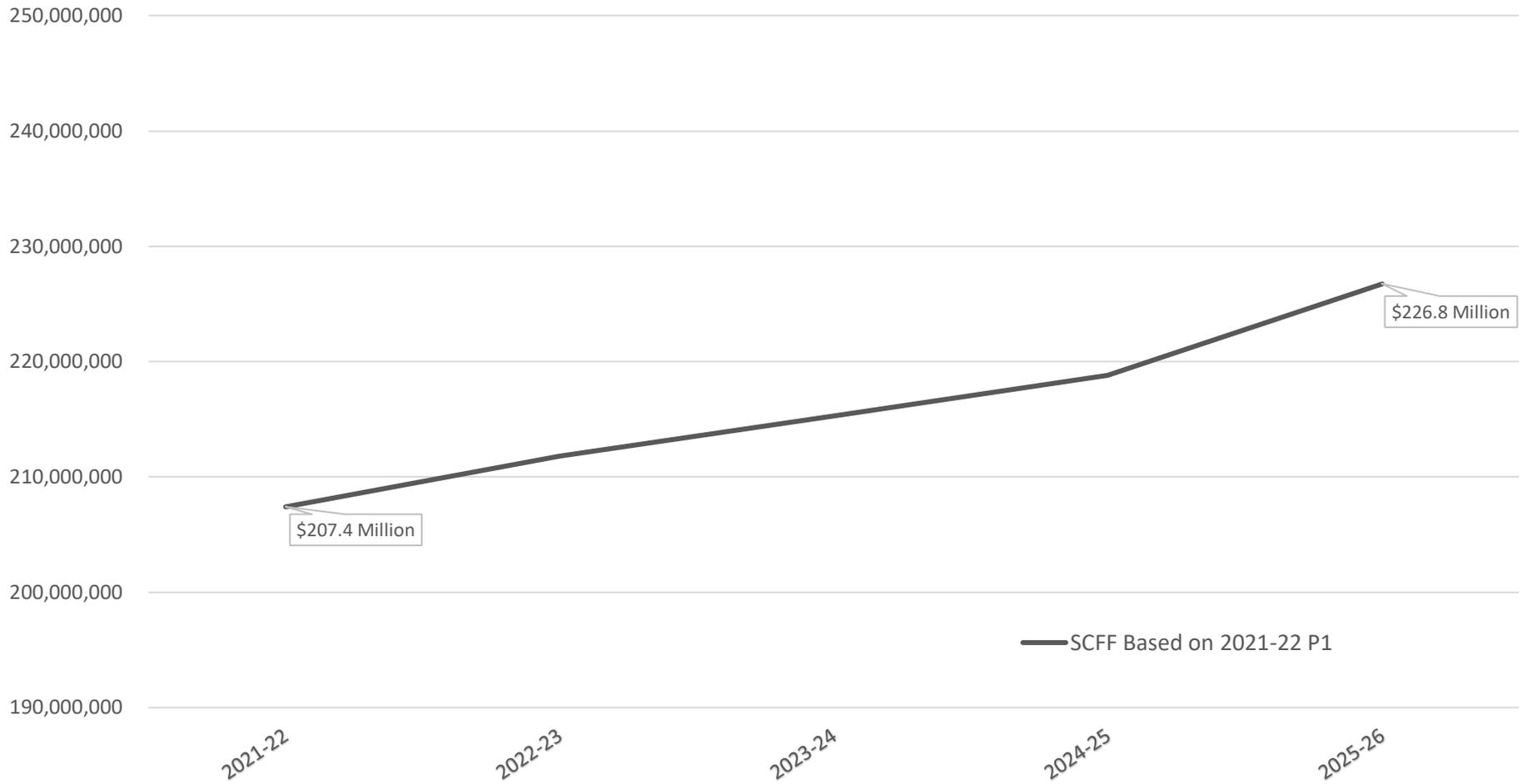
SCFF Revenue Scenario

- **Assumes FTES and Metric Counts are flat from 2021-22 P1**
- **COLA applied 2022-23 forward are estimates based on School Services of California Dartboard**
- **Assumes emergency conditions in 2021-22 only**

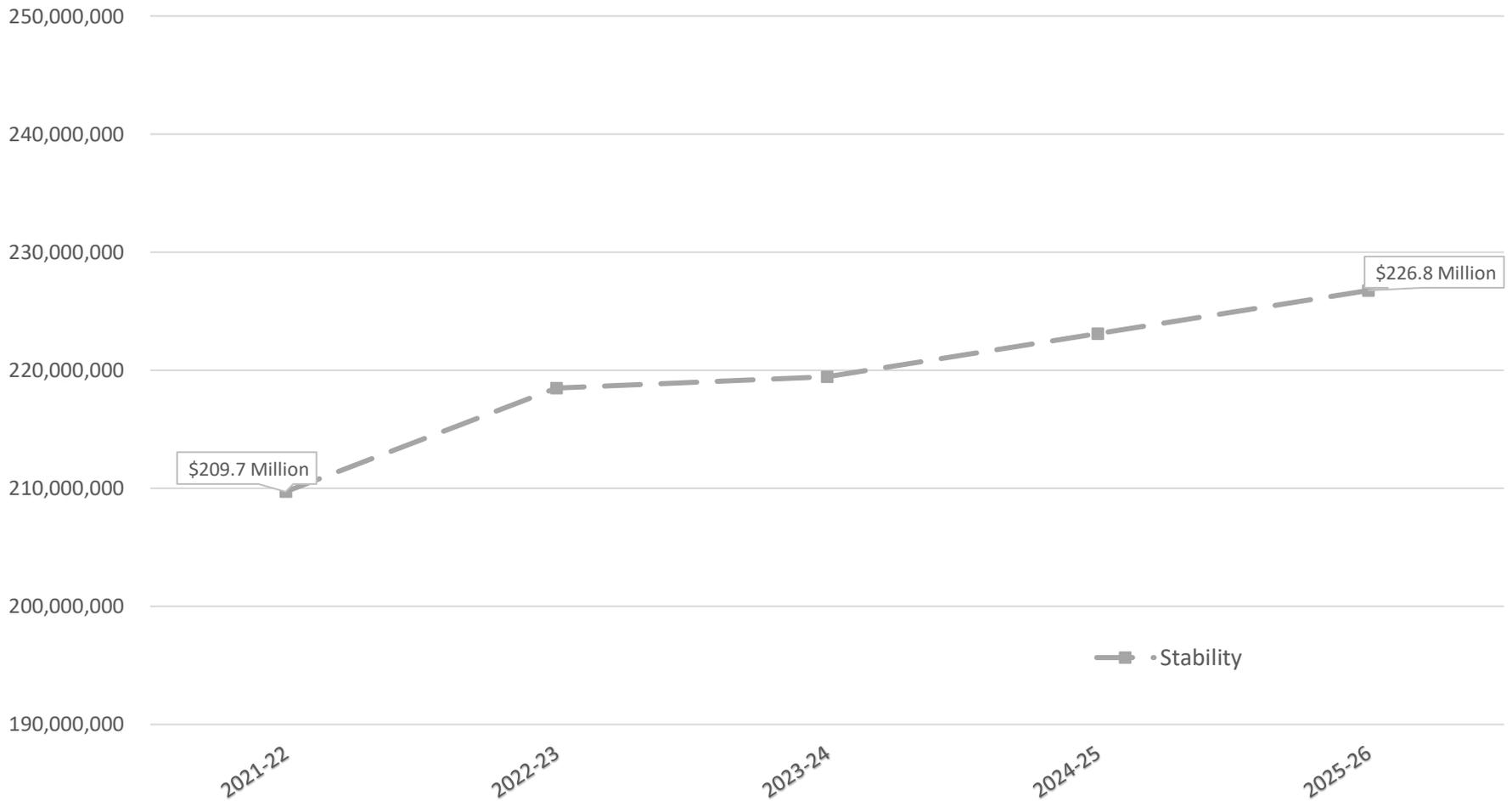
SCFF REVENUE SCENARIO



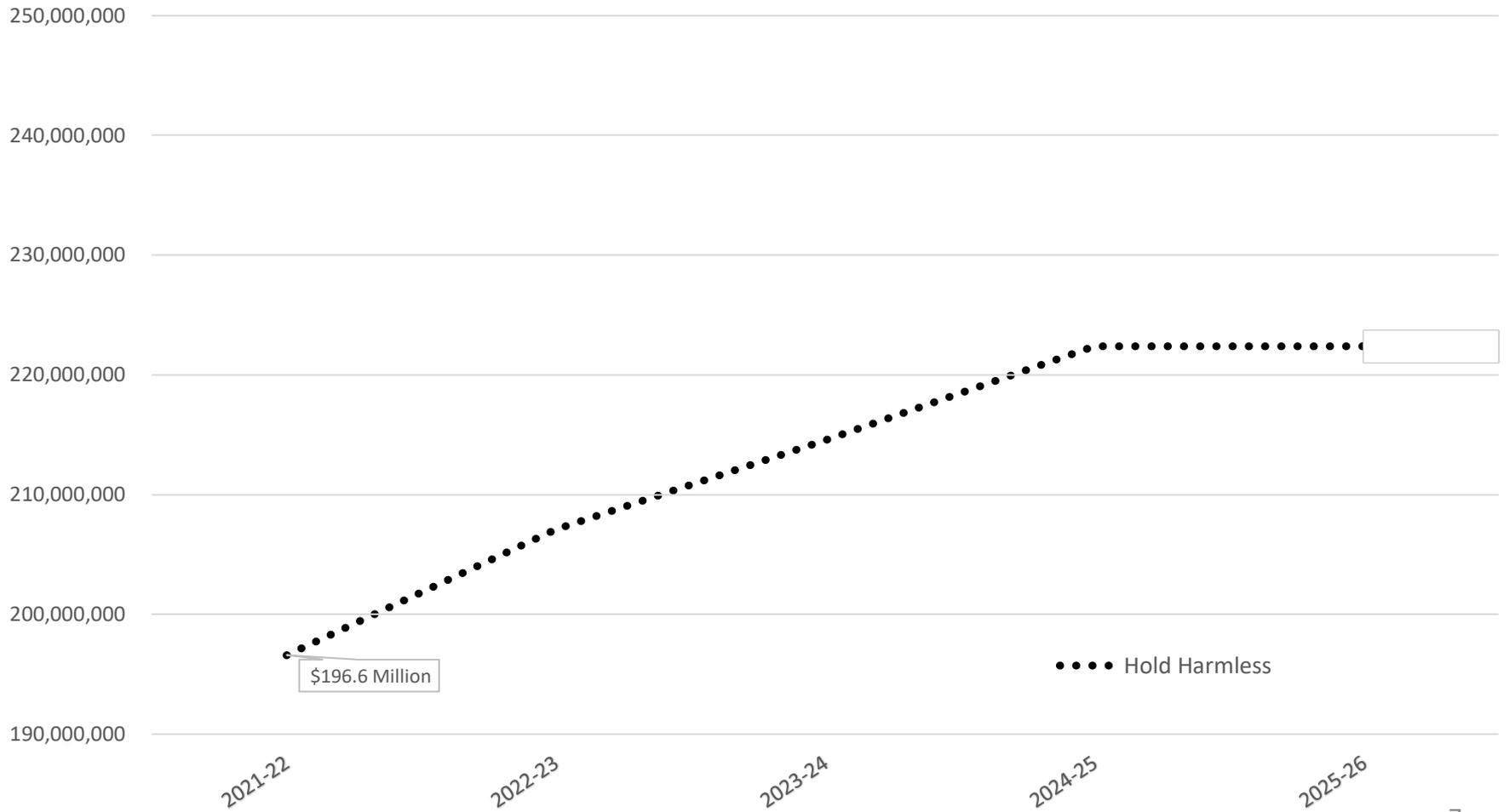
SCFF REVENUE SCENARIO



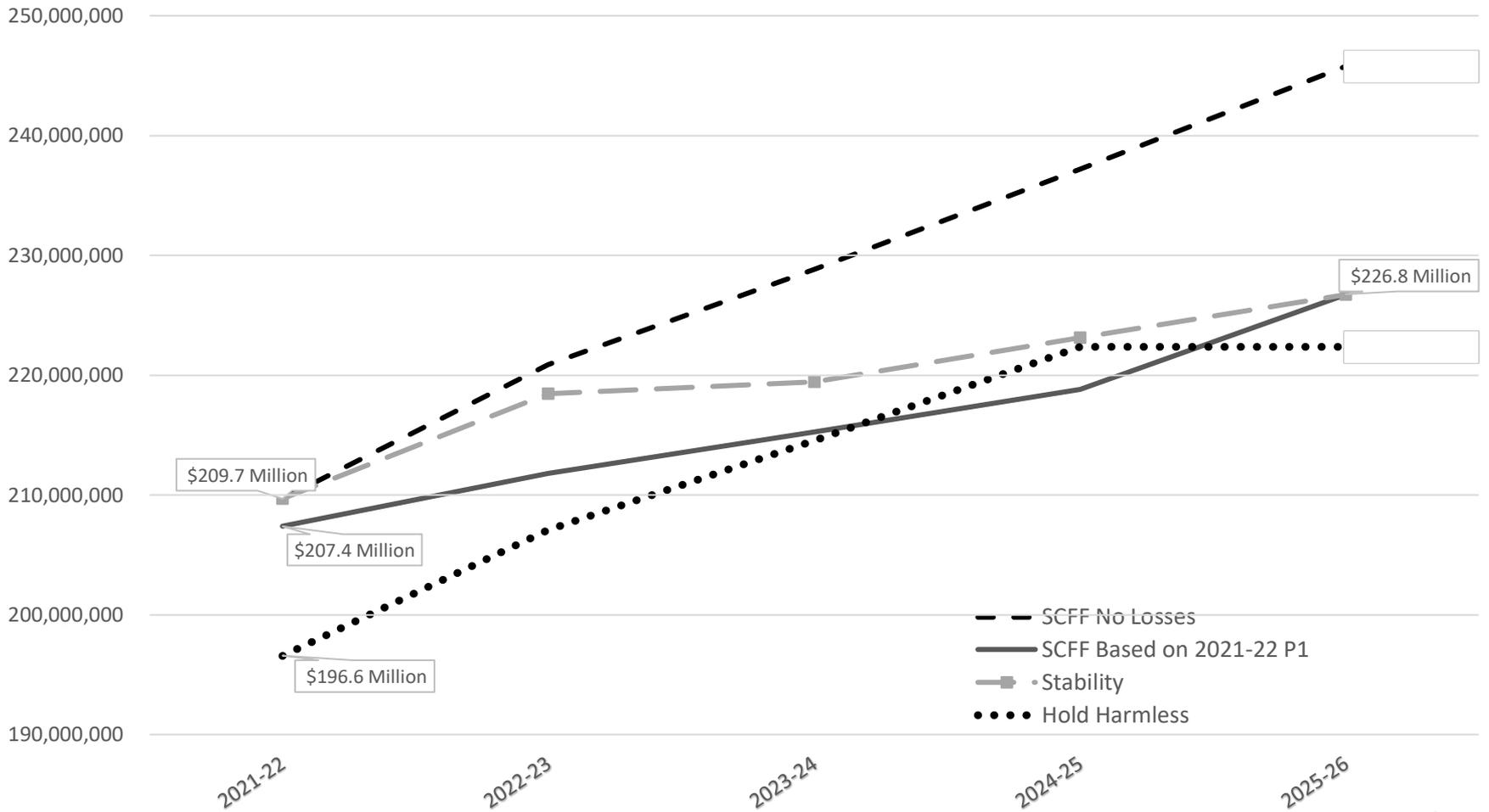
SCFF REVENUE SCENARIO



SCFF REVENUE SCENARIO



SCFF REVENUE SCENARIO



Estimated COLA applied to FTES rates, metrics, and Basic Allocation (SCFF)	5.07%	5.33%	3.61%	3.64%	3.62%
SCFF SCENARIO	2021-22	2022-23	2023-24	2024-25	2025-26
SCFF No Losses	209,712,011	220,889,661	228,863,778	237,194,419	245,780,857
SCFF Based on 2021-22 P1	207,421,329	211,798,519	215,293,715	218,828,588	226,750,183
Stability	209,712,011	218,476,886	219,444,446	223,130,406	226,750,183
Hold Harmless	196,599,304	207,078,047	214,553,564	222,363,314	222,363,314
Difference No Loss to Hold Harmless	(13,112,707)	(13,811,614)	(14,310,214)	(14,831,105)	(23,417,543)
Assumes FTES and Metric Counts are flat from 2021-22 P1					
COLA applied 2022-23 forward are estimates					
Assumes emergency conditions in 2021-22 only					

Other Challenges

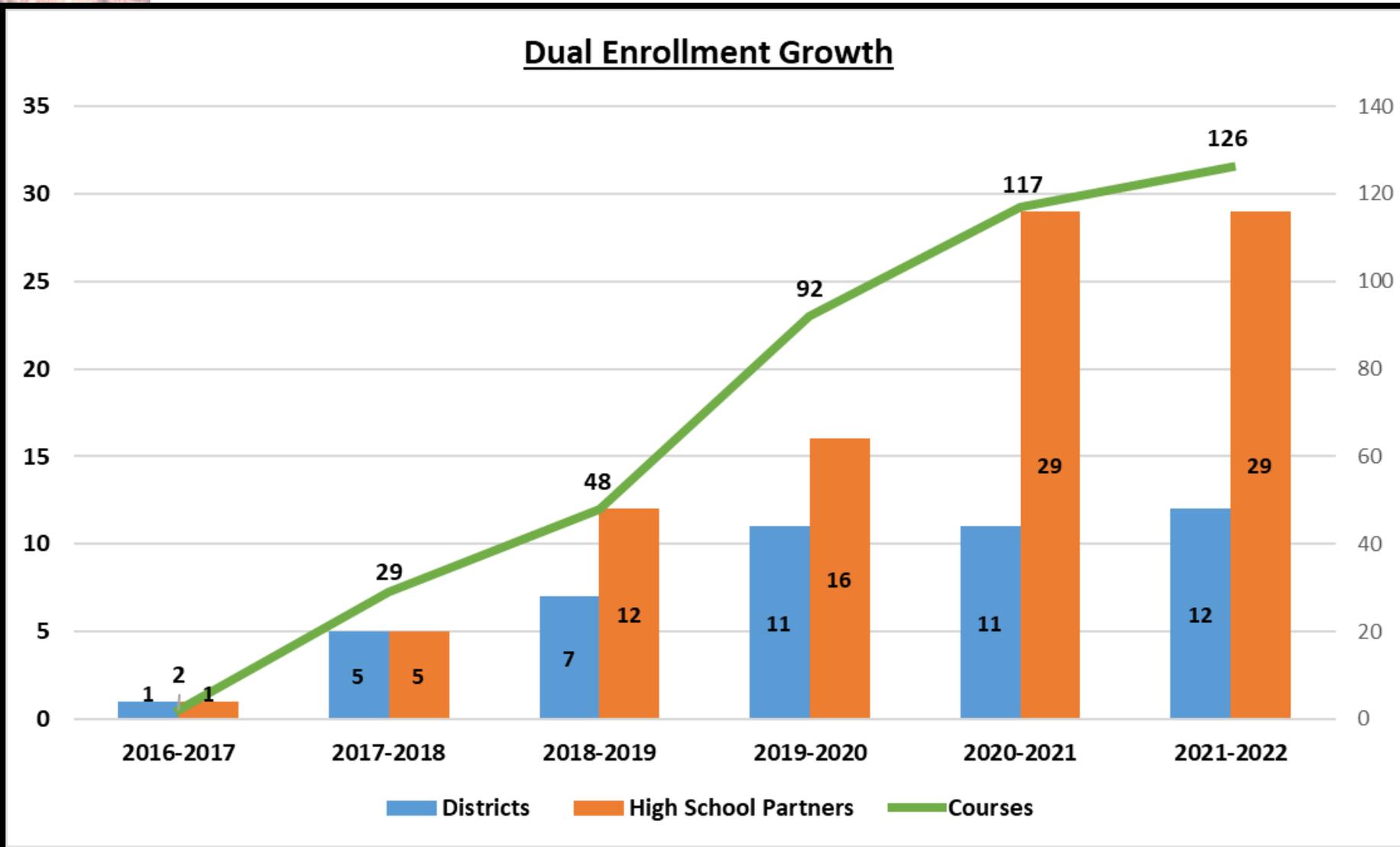
- STRS/PERS Employer Contribution Costs
- Non-Resident Tuition Declines
- Parking Revenue Declines

A nighttime photograph of a city and mountains. The city lights are visible in the middle ground, and the mountains are illuminated by a low sun or moon, creating a glow on their peaks. A red text box with a white border is overlaid on the lower left portion of the image.

Dual Enrollment Program

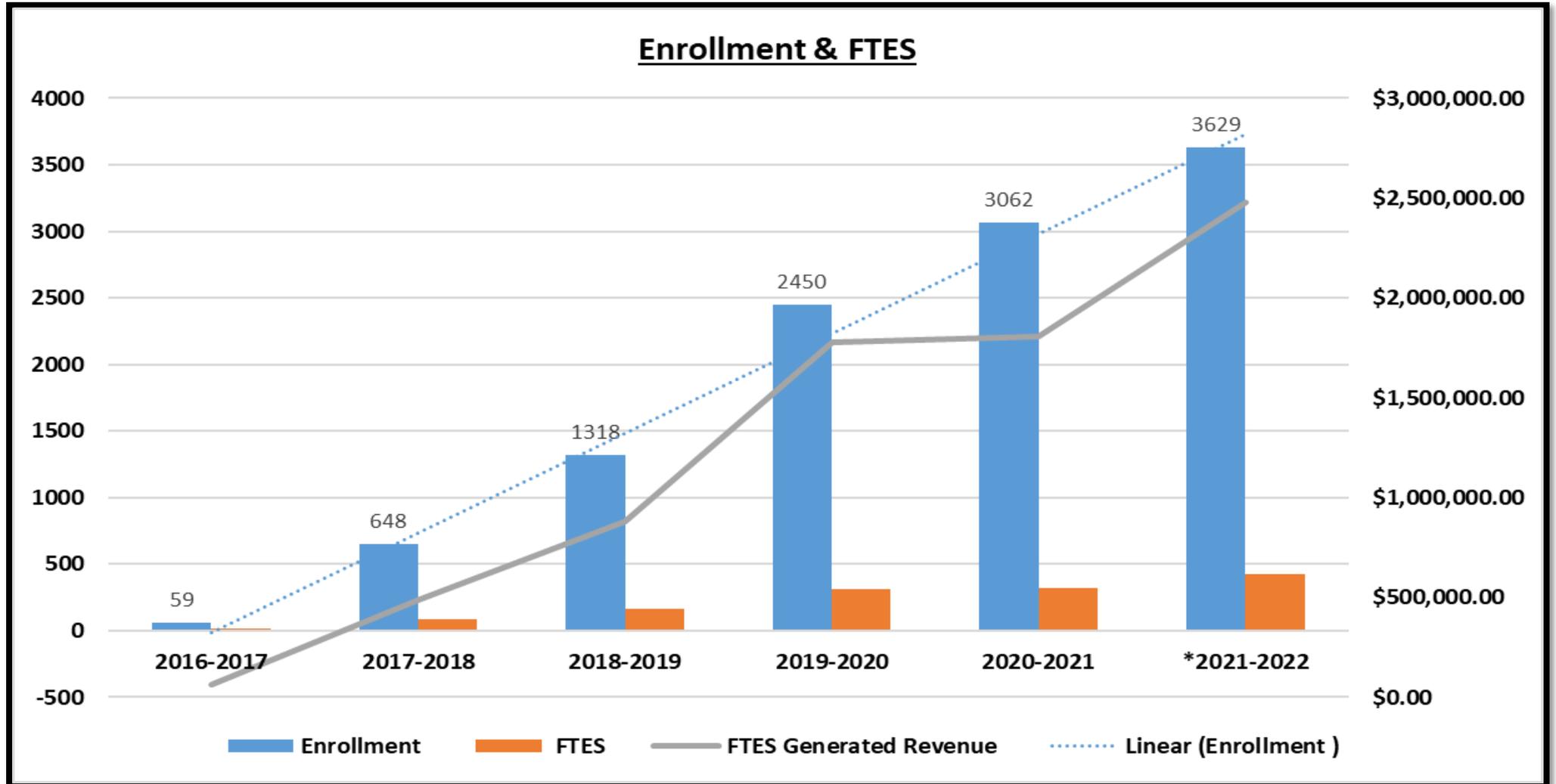


Dual Enrollment Growth



Academic Year	Percentage of Course Growth
2016-2017	---
2017-2018	1350%
2018-2019	66%
2019-2020	92%
2020-2021	27%
2021-2022	8%

Enrollment and FTES



***Estimated**



Models of Dual Enrollment

- College classes offered within high school bell schedule (AB 288 CCAP Agreement)
- College classes offered *before and after* high school bell schedule (Non-AB 288)
- Early College Programs (ECP)
- Early College Academy (ECA)
- Other High School Programs at Mt. SAC: Special Admit, Articulation, Off-Campus High School Programs

Dual Enrollment MOUs with Key Elements

Elements	Mt. SAC	Peralta	Fresno City	Solano	Columbia
Textbooks/materials	Mt. SAC pays \$215,000 (2021-22)	High schools pay	High schools pay	High schools pay	High schools pay
High School administrator and staff	Mt. SAC pays 50% of administrator and 50% of one staff salary at MECA. Total: \$150,000/year All other HS partners without an academy pay for their manager and staff.	Each party is responsible for providing its own DE administrator and support staff.	High school is responsible for providing support services and its own personnel for services.	High school appoints their administrator and clerical staff	High school principal or designee is the point of contact. No info about paying for HS employees designated for DE work at HS site.
Instruction Service Agreement (ISA)	Mt. SAC pays for HS instructors who meet MQ and after CCAP agreement is met.	HS teachers who meet MQ may apply to teach college courses.	Terms of CCAP agreement includes all past and future ISAs. No specific ISA language.	None specified	College district pays HS \$2,500 per section with at least 18 students via ISA. HS pays for courses taught by high school employees. (Appendix A)
Orientation/ Professional Development	Orientation required; other PD activities encouraged.	Requirement per CBA applies to HS faculty teaching in DE	Orientation meeting required	Requirement per CBA applies to HS faculty teaching in DE	Encouraged to participate in District provided activities.

Mt. SAC Partner School Districts and High Schools

School Districts		High School(s) – 32	
1	Baldwin Park USD	<ul style="list-style-type: none"> Baldwin Park Sierra Vista 	<ul style="list-style-type: none"> North Park
2	Bassett USD	<ul style="list-style-type: none"> Bassett 	
3	Bonita USD	<ul style="list-style-type: none"> Bonita 	<ul style="list-style-type: none"> San Dimas
4	Charter Oak USD	<ul style="list-style-type: none"> Charter Oak 	
5	Covina Valley USD	<ul style="list-style-type: none"> Covina Northview 	<ul style="list-style-type: none"> South Hills
6	Hacienda La Puente USD	<ul style="list-style-type: none"> La Puente Los Altos 	<ul style="list-style-type: none"> Wilson Workman
7	Los Angeles County of Education (LACOE)	<ul style="list-style-type: none"> International Polytechnic High School (IPOLY) 	
8	Pomona USD	<ul style="list-style-type: none"> Diamond Ranch Fremont Academy Ganesha Garey 	<ul style="list-style-type: none"> Park West Village Academy Pomona
9	Rowland USD	<ul style="list-style-type: none"> Nogales Rowland 	<ul style="list-style-type: none"> Santana
10	Walnut Valley USD	Walnut	
11	West Covina USD	<ul style="list-style-type: none"> Edgewood West Covina 	<ul style="list-style-type: none"> Mt. SAC Early College Academy
12	Archdiocese of Los Angeles	<ul style="list-style-type: none"> Pomona Catholic 	



On The Horizon...Partnerships and Opportunities

Early College Academy (ECA) and Early College Programs (ECP)

- ✓ Hacienda La Puente USD (ECA): Workman Early College Academy Network (WECAN) starting Fall 2022
- ✓ Pomona USD (ECP): Ganesha's Pathway to Transfer dual enrollment courses creating cohorts for 10-12th graders starting Summer 2022
- ✓ Bassett USD (ECP): Bassett's Pathway to Transfer dual enrollment courses creating cohorts for 10-12th graders starting Summer 2022

Structuring course offerings in a Pathways model

- ✓ Social and Behavioral Science Pathway
- ✓ Business Administration Pathway
- ✓ Administration of Justice Pathway

Emergent Dual Enrollment Developments

- ✓ School of Arts and Enterprise (Pomona charter school)
- ✓ Diamond Bar High School

Questions?





Noncredit Growth Opportunities

School of Continuing Education

Noncredit Growth Opportunities

High School Credit Recovery

Short-term Vocational

- Licensed Vocational Nurse
- Pharmacy Technician

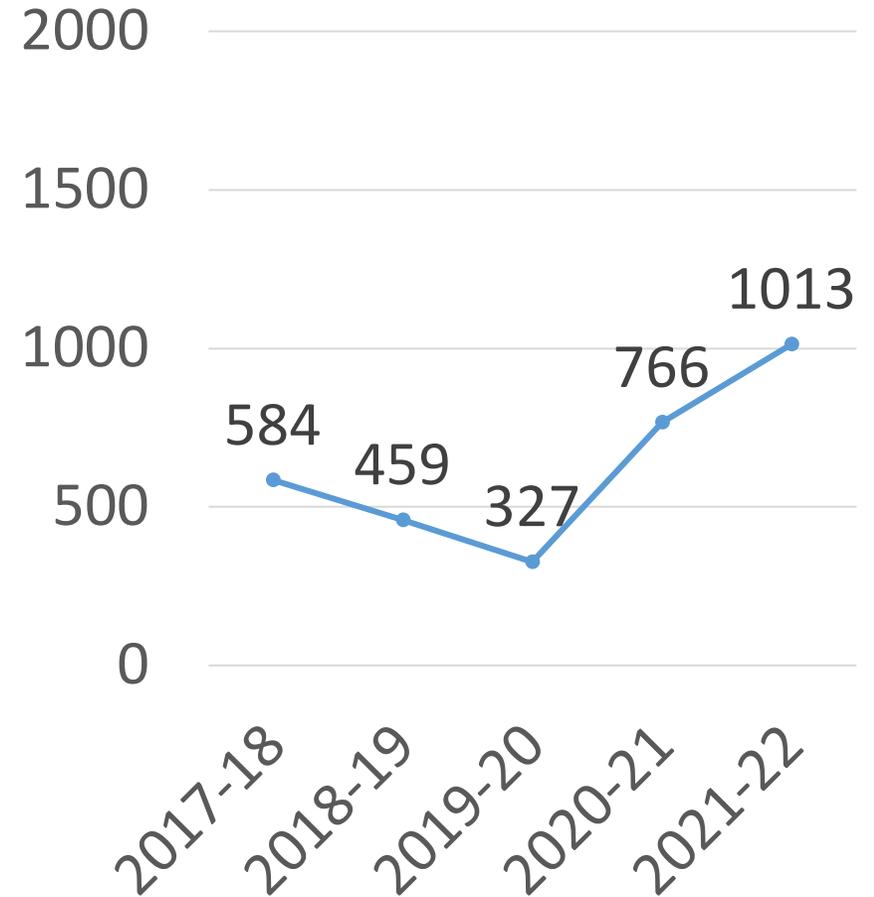


High School Referral



- HS credit recovery – 100% online
- Synchronous lab, M-Th 4-8 pm
- Headcount has significantly exceeded Pre-COVID levels
- Course completion rate 75%
- Program will remain fully online
- Can expand across the state

HSR Headcount





Pharmacy Technician: Fall 2022



Program Length: 470 hours; theory and clinical

Year One: 30 students (2 cohorts)

Year Two and Beyond: 30 – 35 students
(3 cohorts per year)

Total FTES for Years 1 and 2 = 134
Apportionment \$800K

Ongoing FTES/year = 81
Apportionment \$479,000/year

Costs include equipment, counseling, professional development, curriculum development

Funding Sources: Strong Workforce, California Adult Education Program, Instructional equipment; New Resource Allocations – on-time funds; federal award funds



Licensed Vocational Nurse: Winter 2023



Program Length: 1530 hours
Theory & Clinical

Two Cohorts per Year

- **Year One:** 24 students per cohort
- **Year Two and Beyond:** 30 to 35 students per cohort

Total FTES for Years 1 and 2 = 340
Apportionment \$2M

Ongoing FTES = 200/year
Apportionment \$1.18M/year

Costs include equipment, counseling, professional development, curriculum development

Funding Sources: Strong Workforce, California Adult Education Program, Instructional equipment,