



# Planning for Institutional Effectiveness

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NOTE: This PIE Form is optimized to be used in Acrobat 10 or later.





# **Planning for Institutional Effectiveness**

#### Introduction:

I. Institutional Mission

The mission of Mt. San Antonio College is to support students in achieving their full educational potential in an environment of academic excellence.

Your area's program review will be recorded on this form summarizing the current year and documenting planning for the next 3-year cycle.

TracDat is the college's database for recording outcomes. Please update your outcomes work regularly. <a href="http://tracdat.mtsac.edu/tracdat">http://tracdat.mtsac.edu/tracdat</a>

II. Division or Area and Division or Area Units: Select your Area or Division

DIVISION	Risk Management	Units: Health & Safety
Manager / Dean	Karen Saldana	Units: Insurance
E-mail / Extension	ksaldana@mtsac.edu / 909-274-5508	Units: Employee Wellness

III. Division or Area Mission

Enter your Division or Area Mission Statement here.

### IV. College Themes and Goals

College themes and goals allow the campus to focus on critical issues. Articulated by the President's Advisory Council and approved by the Board of Trustees, they guide institutional planning and assessment processes.

at the department/unit and institutional levels.  Theme B: To Support Student Access and Success  College Goal #4 The college will increase access for students by strengthening recruitment opportunities for full participation in college programs and services.  College Goal #5 Students entering credit programs of study will be ready for college level academic achievement.  College Goal #6 The college will ensure that curricular, articulation, and counseling efforts are aligned to maximize students' successful university transfer.  Theme C: To Secure Human, Technological, and Financial Resources to Enhance Learning and Student Achievement  College Goal #7 The college will secure funding that supports exemplary programs and services.  College Goal #8 The college will secure funding that supports exemplary programs and effectiveness and maintain state-of-the-art technology in instructional and support programs.  College Goal #9 The college will provide opportunities for increased diversity and equity for all across campus.  College Goal #10 The college will encourage and support participation in professional development to strengthen programs and services.  College Goal #11 The college will provide facilities and infrastructure that support exemplary programs and the health and safety of the campus community.  The college Goal #12 The college will utilize existing resources and improve operational processes to maximize efficiency of existing resources and to maintain necessary service and programs.  Theme D: To Foster an Atmosphere of Cooperation and Collaboration  The college will improve the quality of its partnerships with business and industry, the community, and other educational institutions.	board of Trustees, triey guide institutional planning and assessment processes.		
College Goal #2 The college will improve career/vocational training opportunities to help students maintain professional currency and achieve individual goals.  The college will utilize student learning outcome and placement assessment data to guide planning, curriculum design, pedagogy, and/or decision-making at the department/unit and institutional levels.  Theme B: To Support Student Access and Success  College Goal #4 The college will increase access for students by strengthening recruitment opportunities for full participation in college programs and services.  College Goal #5 Students entering credit programs of study will be ready for college level academic achievement.  College Goal #6 The college will ensure that curricular, articulation, and counseling efforts are aligned to maximize students' successful university transfer.  Theme C: To Secure Human. Technological, and Financial Resources to Enhance Learning and Student Achievement  College Goal #7 The college will secure funding that supports exemplary programs and services.  College Goal #8 The college will utilize technology to improve operational efficiency and effectiveness and maintain state-of-the-art technology in instructional and support programs.  College Goal #9 The college will provide opportunities for increased diversity and equity for all across campus.  College Goal #10 The college will encourage and support participation in professional development to strengthen programs and services.  College Goal #11 The college will provide facilities and infrastructure that support exemplary programs and the health and safety of the campus community.  College Goal #12 The college will utilize existing resources and improve operational processes to maximize efficiency of existing resources and to maintain necessary services and programs.  Theme D: To Foster an Atmosphere of Cooperation and Collaboration  College Goal #13 The college will improve effectiveness and consistency of dialogue between and among departments, committees, teams, and employ	Theme A: To Advance Academic Excellence and Student Achievement		
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	College Goal #14	The college will improve effectiveness and consistency of dialogue between and among departments, committees, teams, and employee groups across the campus.	

## SectionOne: Where We Are—An Analysis and Summary of the Current Year

I. Planning Context: Division Goals for: Risk Management

a. Identify the <u>overarching</u> goals (informed by Unit goals) that guided your Division's work for the 2014-15 year (from your 2013-14 PIE form) in the following table and connect those goals to the College Themes. Add rows (+) as needed. Delete rows (X). (limit 10 goals)

Roll-Over to see "overarching goal" example

Division or Area Goal Name Division or Area Goal		College Theme
Employee Wellness	Employee Wellness Ensure that the Employee Wellness Committee is providing opportunities in the areas of health, fitness and mental well being.	
Health & Safety	Develop and implement programs that comply with state and federal guidelines and address campus needs.	D: Cooperation/Collaboration
Employee Group Benefits	Ensure that the Insurance Committee continues to explore fringe benefit and group health options that are cost effective and feasible for the employees.	D: Cooperation/Collaboration
Emergency Preparedness	Develop and implement guidelines and procedures for the campus community in preparation of and to recover from events such as earthquake, civil unrest, hazardous materials exposure, etc.	D: Cooperation/Collaboration
Risk Management website	Develop website to include links in the areas of safety, emergency preparedness, employee wellness and other related risk management topics.	B: Access and Success

#### II. Notable Achievements for: Risk Management

Enter a brief summary of your Division or Area's successes for the 2014-15 year in the field below followed by a listing, by theme, of the Notable Achievements. This provides opportunity to highlight your Division or Area's proudest moments for this year. Text boxes will expand as needed. Add rows (+), delete rows (-).

Roll-Over to see Achievement example

Noil-Over to see Achievement example				
a. Narrative Summary  This section includes a compilation of achievements in the areas of Employee Wellness, Health & Safety, Emergency Preparedness, and other risk management related topics.				
Add Notab	Add Notable Achievement Theme Program Success			
the top five choices	The Employee Wellness Committee developed a survey to determine top areas of interest for employees in the area of wellness. Two of the top five choices included workshops ranging from core training to nutrition. The Committee was successful in providing workshops in the months of September, November, January, February, March, April and May that addressed these topics.			
Add Notab	le Achievement Theme	Program Success		
The Employee Welln	ness Committee successfully planned th	ne first annual Employee Wellness Fair on May 15, 2015.		
Add Notab	le Achievement Theme	Organization / Process		
The Health and Safe	The Health and Safety Committee created standards and selected equipment to be utilized in a building evacuation.			
Add Notab	Add Notable Achievement Theme Funding			
The Risk Management office provided funding for the purchase of first aid storage bins for the Student Health Center.				
Add Notab	le Achievement Theme	Organization / Process		
Risk Management staff performed ergonomic evaluations for eight departments on campus and made recommendations for correcting hazardous working conditions.				
Add Notab	Add Notable Achievement Theme Technology			
Risk Management staff successfully completed a new online program known as California Environmental Reporting System (CERS) as required by the Los Angeles County Certified Unified Program Agency.				
Add Notab	le Achievement Theme	Staffing		
The Health and Safety Committee recommended the addition of a safety manager in the Risk Management office. The position of Manager, Environmental Health and Emergency Services will be approved by the Board on August 5, 2015.				

Add Notable Achievement Theme	Program Success	
The Health & Safety Committee formed a task force to plan the first emergency preparedness weekly event. The event was held in September and included a vendor show, educational opportunities and an evacuation drill.		
Add Notable Achievement Theme	Funding	
The Employee Wellness Committee successfully acquired funding to offer exercise classes in support of the program at no cost to employee		
Add Notable Achievement Theme	Funding	
The Risk Management office successfully acquired funding to purchase tracking software to determine full time eligibility for employees under the Affordable Care Act.		
Add Notable Achievement Theme	Funding	
The Risk Management office successfully acquired funding to purchase a classroom emergency notification system.		

# III. Tracking Conditions, Retention and/or Success, Critical Decisions and Outcomes Assessment for:

years.

a. External Conditions Summary

#### Risk Management

Regulatory changes have had the biggest impact on the Risk Management department in the past five

Enter a brief summary for each section based on the 2014-15 year followed by information provided in your Units' PIE forms. Add rows (+), delete rows (-).

Regulation / Policy	Roll-over to see example	Data Source	
The National Incident Management System (NIMS), Standardized (SEMS), Incident Command System (ICS), and Cal EMA regulations up with training requirements for staff and develop written guide before, during and following a campus-wide emergency.	Title 5, Title 9, Education Code		
Regulation / Policy	Roll-over to see example	Data Source	
The Patient Protection and Affordable Care Act federal requireme responsibilities for Human Resources and Administrative Services work hours and new IRS reporting requirements.	Federal legislation known as PPACA		
Industry Changes	Roll-over to see example	Data Source	
The Los Angeles County Certified Unified Program Agency require quantities of hazardous chemicals to utilize a new online system k Environmental Reporting System to be populated with data no la	local agency reporting requirement known as CERS		
Regulation / Policy Roll-over to see example		Data Source	
Federal guidelines requires the use of a standardized process for t This new process known as the Global Harmonized System (GHS)	Federal legislation		
b. Internal Conditions Summary  Increased responsibilities driven by local, state and federal legislation combined with insurance trends have resulted in increased responsibilities of staff.			
Staffing	Roll-over to see example	Data Source	
The Health & Safety Committee have requested the addition of a in the process of being filled.	Health & Safety Committee goals		

			D
Training		Roll-over to see example	Data Source
Request for additional training, work station evaluations and inspections of campus property have increased the work load for the department.		ections of campus property have	Email request, Health & Safety Committee agenda/memory
Trai	ning	Roll-over to see example	Data Source
Trends in workers' compensa	tion injuries have resulted in addition	nal staff training needs.	Risk Management Annual Improvement Plan - Keenan & Associates
c. Retention and/or Success	With the implementation of new meet compliance needs and imp	programs to address regulatory chang element new internal guidelines.	ges, the campus will successfully
Techr	nology	Roll-over to see example	Data Source
	New CERS online program will provide continued success in the a inventory, mapping of locations of chemicals and spill prevention		Los Angeles Certified Unified Program Agency
Training		Roll-over to see example	Data Source
	needs and successes of existing Emp ns in determining appropriate health	loyee Wellness Program will drive the and fitness programs.	Survey
Trai	ning	Roll-over to see example	Data Source
	d equipment for evacuation of individuely the success of the program	duals from buildings, an ongoing	Evacuation Chair guidelines
d. Critical Decisions  The hiring of a new Manager, Environmental Safety and Emergency Services will inform planning in the next few years.			
Regulation / Policy  Roll-over to see example		Data Source	
Develop and implement Title	Develop and implement Title 8 programs based upon campus ne		Title 8, Injury and Illness Prevention Program
Regulation / Policy		Roll-over to see example	Data Source

Requirements to develop written guidelines and procedures for emergency preparedness.		SEMS, NIMS, ICS , Cal EMA, and Education Code requirements
Training	Data Source	
Requirements to provide training on existing and newly developed programs		Title 8, SEMS, NIMS, ICS, Education Code, Title 9 and 5
Sprantage on Outcomes		

e. Progress on Outcomes	Enter Analysis and Summary here		
Training		Roll-over to see example	Data Source
Enter your area's overall Progress on Outcomes here			Add Data Source

#### IV. Closing the Loop; Alignment and Progress on College Goals: Risk Management

This section serves as a "reporting" function to describe how your area closes the loop and connects planning to budget allocation: How did the prioritized college resources connect to your area's outcomes over the past year? What progress has your area made with the resources provided? Please include progress on plans that did not require new resources if applicable.

Roll-Over to see a "Closing the Loop" example

a. Narrative Summary Funding for the department has been used for staffing and to provide resources to meet program requirements.		
Closing the Loop Theme		Staffing
The Board of Trustees will approve the new Manager, Environmental Safety and Emergency Services position on August 5, 2015. This position will have responsibility for implementing programs that comply with safety and emergency preparedness regulations.		, , , , , , , , , , , , , , , , , , , ,
Closing the Loop Theme		Technology
An online tracking system was approved and will be utilized to comply new Affordable Care Act regulations ensuring that the Colleg meeting its timelines for implementation of this program		ed to comply new Affordable Care Act regulations ensuring that the College is
Closing the Loop Theme Funding		Funding
The Employee Wellness Committee has successfully acquired funding to offer exercise program each semester at no cost to the employee. The services that have been offered have been based upon results of annual survey.		

#### b. Strategic Objectives Assigned to: Risk Management

Your Vice President has assigned the following Strategic Objectives for your area from the Mt. San Antonio College <u>2014-15 Strategic Plan</u> and identified in the Process Map of Integrated Planning (see Roll-Over below). Not all areas will have a Strategic Objective assigned to them.

Click on the links below to address the components of the Strategic Objectives assigned.

Link to Strategic Objective 12.1

## SectionTwo: Where We Are Going—Planning for the Next Three Years

I. Planning: Division Goals and Strategic Objectives for: Risk Management

a.The following table contains your goals as noted in SectionOne-I for 2014-15. Review your area's goals and revise, add new goals or remove goals that are no longer relevant as appropriate for planning for 2015-16, 2016-17, and 2017-18. Add rows (+) as needed. Delete rows (X).

Division or Area Goal Name	Division or Area Goal	College Theme
Employee Wellness	Ensure that the Employee Wellness Committee is providing opportunities in the areas of health, fitness and mental well being.	D: Cooperation/Collaboration
Health & Safety	Develop and implement programs that comply with state and federal guidelines and address campus needs.	D: Cooperation/Collaboration
Employee Group Benefits	Ensure that the Insurance Committee continues to explore fringe benefit and group health options that are cost effective and feasible for the employees.	D: Cooperation/Collaboration
Emergency Preparedness	Develop and implement guidelines and procedures for the campus community in preparation of and to recover from events such as earthquake, civil unrest, hazardous materials exposure, etc.	D: Cooperation/Collaboration
Risk Management website	Develop website to include links in the areas of safety, emergency preparedness, employee wellness and other related risk management topics.	B: Access and Success

The following Strategic Objectives are assigned to this area as identified in the Mt. San Antonio College <u>2014-15 Strategic Plan</u>. They inform the planning process for action over the next two years (NOTE\*Not all areas will have a Strategic Objective assigned to them.)

b.	# Strategic Objective	Strategic Objective
	12.1	Meet service levels of key operational processes within available resources

#### II. Planning for the Next Three Years for: Risk Management

a. Narrative Summary		The Risk Management office will strive to implement programs that mitigate risk for the organization; provide educational opportunities for the employees; evaluate existing programs for success	
New Plan or Activity		Plan or Activity	Technology
	Develop Risk Management website and increase access		
New Plan or Activity		Plan or Activity	Organization / Process
Analyze and assess need for new programs (respiratory protection, emergency preparedness, hazardous communication)			
New Plan or Activity		Plan or Activity	Retention and Completions
	Increase training opp	portunities for staff	

#### III. Budget Prioritization for: Risk Management

Budget prioritization for the 2015-16 cycle is intended to inform the Instruction Team's prioritization process each July.

- 1. Download the Budget Prioritization form to your computer using the button below.
- 2. Use "Save As" to rename the document "2015-16\_PIErequests\_your division name or acronym"
- 3. Save to your computer
- 4. When information on the spreadsheet is complete, click on the "Attach Documents" button below, navigate to the file on your computer, and save. The document will remain attached to your Manager PIE form.

#### SectionThree: Recommendations for Improving the Planning Process

I. What suggestions do you have for improving the planning process for your area?

Summarize suggestions your area has for improving the planning process

II. What additional information should the College provide to assist your area's planning?

Summarize the requests for additional information your area requested to assist in planning

Thank you for completing the Manager PIE form summarizing 2014-15, and summarizing your area's planning for the 2015-16, 2016-17, and 2017-18 three-year cycle.

Please save this form and forward to your Vice President by 08/01/2015.

Questions regarding this form? Send an email to Don Sciore, Associate Dean of Instruction, at <a href="mailto:dsciore@mtsac.edu">dsciore@mtsac.edu</a>
or Meghan Chen, Dean, Library & Learning Resources, at <a href="mailto:mchen@mtsac.edu">mchen@mtsac.edu</a>.

For your convenience, you may lock this form and prevent changes to your work:

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- 5. Please lock the form before sending to your VP.

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